



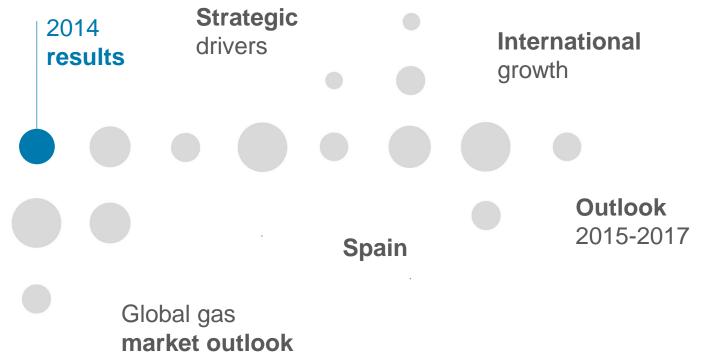
# 2014 Results

Strategic Update and Outlook **2015-2017** 

24-February-2015

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# 2014 highlights

#### New Regulatory Framework

#### Regulatory period 2014-2020

Transparent, sustainable, **stable** and **predictable** 

Adapted to current economic environment and maturity of the Spanish Gas System

Regulatory **impact** on average annual revenues (€-120mill) will be **offset in Net Profit** through opex control, lower D&A and profits from international investments

#### Approved in December 2014

Tax reform

Reduces corporate tax rate from 30% to 28% in 2015 and to 25% in 2016 and beyond

Positive effect on regulated returns and cash flow generation

Tax reform has had an exceptional-accounting positive impact in 2014 due to the update of deferred taxes (€58mill)

#### Investments

Significant investments which ensure the company's future growth:

- Peru (TgP/COGA; Gasoducto Sur Peruano)
- Europe (TAP)

#### **Sustainability**

Best practices in Corporate Governance

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Dow Jones Sustainability Index

EFQM +500

2014 key financial indicators



# ✓ Investment €625M

# Vet Profit €406.5M (+0.8%)

# Net Debt €4,059M (4.2x ND/EBITDA\* Adjusted)

Meeting our targets for the 8th year in a row



# 2014 results analysis

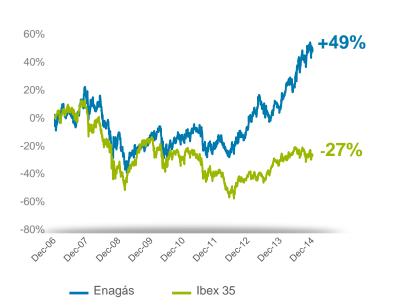
	2013*	2014	%Chg	Comments
Total revenues	1,261.9	1,223.8	-3.0%	<ul><li>Impact of gas reform</li><li>Lower "Other revenues"</li></ul>
EBITDA	995.9	939.8	-5.6%	<ul> <li>Boosting efficiency plan</li> <li>Provisions and other non-recurring expenses</li> </ul>
EBIT	649.8	589.6	-9.3%	<ul> <li>Extension of regulatory life for pre-2008 transport assets</li> <li>One-off asset write-down</li> </ul>
Net Profit	403.2	406.5	0.8%	<ul> <li>Tax reform exceptional-accounting positive impact in 2014 due to the update of deferred taxes</li> <li>Positive impact of TGP</li> </ul>

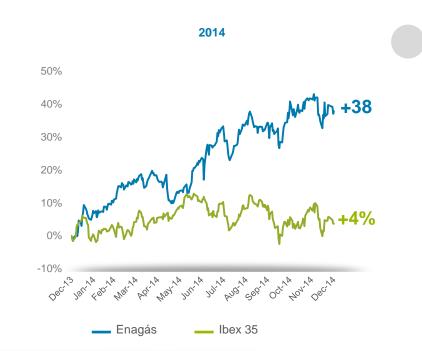


(\*) In 2014 and in accordance with IFRS 11 (whereby the option to apply the proportionate consolidation method for joint ventures is eliminated), BBG and Altamira are now consolidated under the equity method, contributing only their net profit. For this reason, 2013 has been restated integrating BBG and Altamira under the equity method

## 2014 stock market performance

2007-2014





#### Enagás trading volume +18.25% vs. 2013



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## 2014 investments Total €625M

**SPAIN INTERNATIONAL** TLA Altamira Morelos Soto la Marina TgP GSP Coga GNL Quintero **O**e €147M **€478M** 

#### The company exceeded the investment target for 2014



TAP

# 2014 financial structure

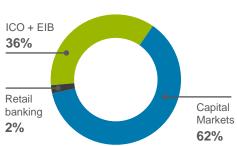


#### Leverage and liquidity

	2013	2014
Net debt/Ebitda* Adjusted	3.7x	4.2x
FFO/DN	18.5%	16.5%
Cost of debt	3.0%	3.2%
Liquidity	€2,114M	€2,443M

(\*) EBITDA adjusted by dividends received from affiliated companies

2013 figures restated under IFRS 11 are the following: Net debt: €3,657M, Net debt/Ebitda\* Adjusted 3.6x, FFO/DN: 19.5%





An efficient net debt structure

# 2015 bond issue

#### **Bond issue**

Issuer	Enagás Financiaciones, S.A.U.		
Guarantor	Enagás, S.A.		
Tenor	10 years		
Maturity	06/02/2025		
Issue amount	€600M		
Annual coupon	1.25%		
Yield	1.349%		

Liability management

Acceptance of €282.3M in the exchange offered to holders of Notes maturing on 5 October 2017 (coupon of 4.25%)

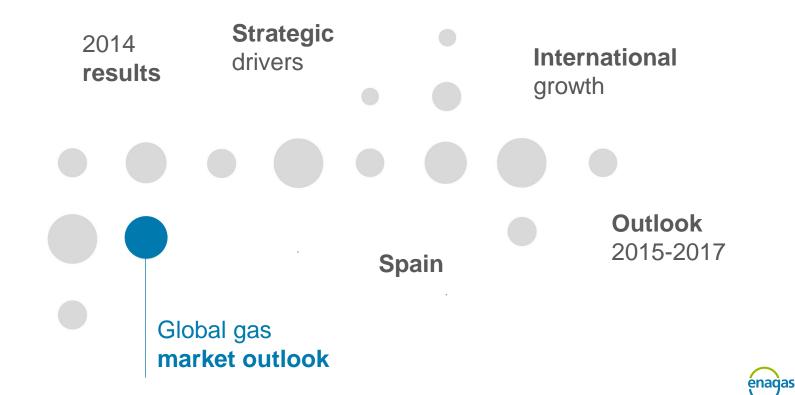
- The success of the placement, in both term and a historically low cost of funding, helps further improve the company's sound financial position
- Issuance ratings
   S&P: BBB (stable outlook)
   Fitch: A- (stable outlook)
- Take-up of the offer was excellent; more than 115 orders and over 10 times oversubscribed (> € 6,0bn)

# **2014 conclusions**

- Meeting our targets for the 8th year in a row
- Vew Regulatory Framework: Transparent, sustainable, stable and predictable
- Significant investments which ensure the company's future growth: TGP (20%) and COGA (30%), Gasoducto Sur Peruano (25%) and TAP (16%)
- Despite the regulatory reform, 2014 dividend will grow 2.4% as set in 2014 targets
- The Enagás share price closed the year 37.85% up, its best performance since the Strategic Plan was launched in 2007



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# Global demand and supply

Global gas demandexpected to increase above2% annually through 2020

Additional gas production capacity in all major regions, except Europe

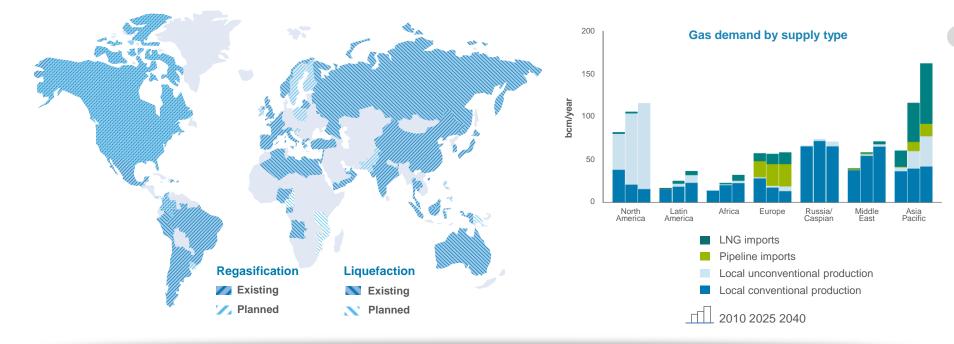
**Rising import needs** matched by a growing number of LNG producers and exporters

- Rising gas consumption concentrated in **non-OECD Asia-Pacific**, the Middle East and the Americas.
- **Power generation** is the leading driver, although gas is also starting to make inroads into **marine bunkers and road transport**.
- Unconventional gas and LNG will play an increasingly important role in global supply.
- US has become the largest gas producer (687.6 bcm), ahead of Russia.
- Global gas trade will increase, with Asia overtaking Europe as the world's biggest gas importer.
- **Regional price differentials narrow** but remain wide reflecting differences in pricing mechanisms, the high cost of transport between regions and local market conditions.

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Sustained gas demand growth, increased trade and arbitrage opportunities between regions will require significant gas infrastructure development in the coming years

## **LNG plays a key role** in global demand/supply balance Existing and planned LNG infrastructures

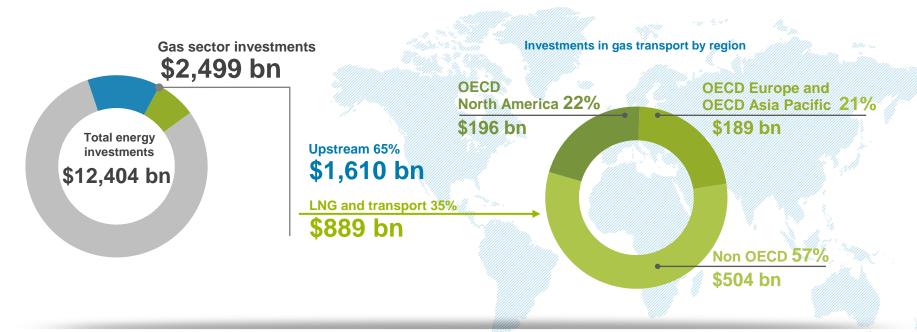


The number of LNG exporting and importing countries has increased in recent years to 20 and 29 respectively. The number of importing countries is expected to further increase to 56 by 2020

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# Investment needs in gas infrastructures

Gas sector cumulative investments 2014-2020 \*



# There will be additional brownfield opportunities due to divestments by upstream and/or downstream companies as well as institutional investors

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(\*) Source: IEA (World Energy Investment Outlook 2014), cumulative investments for energy supply for the period 2014-2020 in the New Policies Scenario. All investment data are presented in real terms in year-2012 US dollars and reflect "overnight investment", i.e. capital spent is assigned to the year production (or trade) is started.

# Enagás as a key midstream player



Economic outlook in key energy consuming countries

#### **Energy markets:**

- Evolution of Regional gas price trends
- · Shale gas development

#### **Climate Change Policy**

- Impact of CO<sub>2</sub> price on fuel switching
- COP-21 November 2015 Paris

#### **Policy and Regulatory Environment**

2 ...but in the medium run the outlook for gas is promising...

Lower fossil fuel prices should enhance economic activity and foster demand for gas

In all scenarios, gas is set to consistently increase in the next decades to meet rising energy demand

Key role of **gas as fuel "bridge"** in the energy transition

Increasing need of gas supply infrastructure

...and Enagás is a key midstream partner.

Infrastructure company, **leader** in midstream (NG and LNG)

**Independent** company and **solid** financial structure

Proven **track record** in international investment



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# Strategic and Financial guidelines



Continued efforts in operating efficiency



Realistic and profitable Investment Plan



Focus on international growtl



Strong financial position



Ensuring adequate and competitive shareholder remuneration



Sustained growth in net profit



Sustainability as framework for the development of Enagás' business

Strengthening our strategic drivers



## Growth drivers

# Leverage Enagás experience as TSO



Highly competitive and mature market → Enagás to become a key European player with an increasing relevance in the Internal Energy Market

#### Develop natural gas infrastructure in growth markets



Fast growing markets → Lay the foundations for Enagás business model as independent TSO in countries with high growth potential

#### Strengthen Enagás position as a global specialist in LNG regasification and liquefaction



Global LNG market → Take advantage of opportunities worldwide to connect gas markets, maintaining Enagás position as a global leader in LNG

#### Successful strategic approach adopted in 2011 to be maintained



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Enagás can decisively contribute to the integration of European gas markets and to boost greater resilience of European gas supply

# • Enagás key role within Europe as TSO of `special grid connection significance'. Priority projects: TAP and Midcat.

- Predictable market, working with strategic European partners.
- Mature and highly competitive EU markets.
- Prospects for gas hinge on national and European energy and environmental policies.

#### • Increasing import needs (NG and LNG) as EU gas production declines.

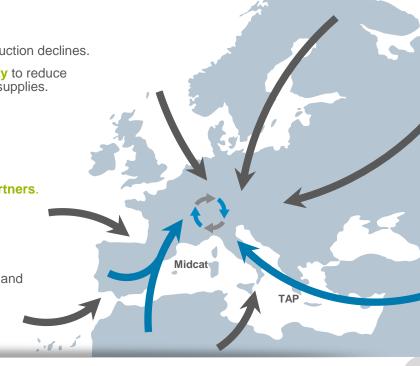
- `Energy Union' requires enhanced cross-border capacity to reduce fragmentation and new gas corridors for alternative gas supplies.
- · Acquisition of operating assets.

**Opportunities** 

```
Challenges
```

Strategic fit





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• One of the **top 10 gas markets worldwide**, with high growth potential in the next decade.

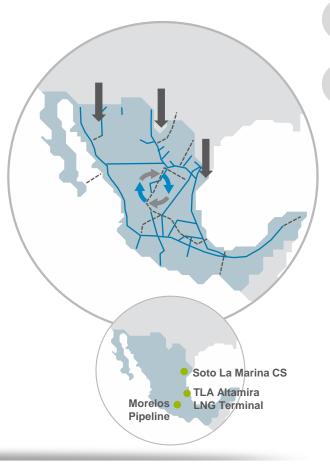
#### **Opportunities**

- Energy Reform approved to ensure system security and economic efficiency by opening the market to domestic and foreign private investment.
- Presence of Enagás since 2011.
- Ambitious development plan for new gas transmission infrastructure, largely driven by the development of shale gas in US.
- Infrastructures with guaranteed revenues through **long-term contracts** with CFE and PEMEX.

#### Challenges

Strategic fit

- Competitive auctions for new infrastructure.
- Potential impact on government plans of lower oil exports revenues.



#### México remains a priority market for Enagás' international investments



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#### Peru



#### **Opportunities**

• Gas transmission and distribution **investment official forecast** for the period 2014-2025 **exceeds \$11.5 bn**.

#### Strategic fit

- Development of **new pipelines**.
- Revenues guaranteed through long-term contracts.
  - Enagás role as Strategic Operator.

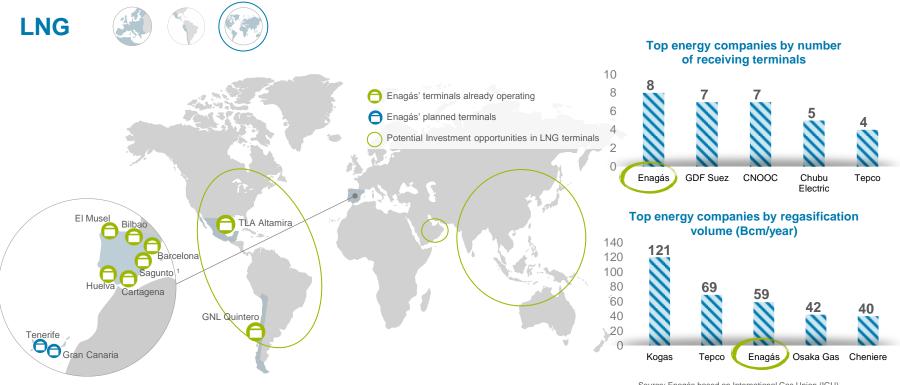
#### Challenges

- Producers' response to falling oil prices.
- Maintaining high rates of expected economic growth.



Peru is one of the countries with the greatest potential for development of gas infrastructure in Latam and where Enagás is best positioned within the region



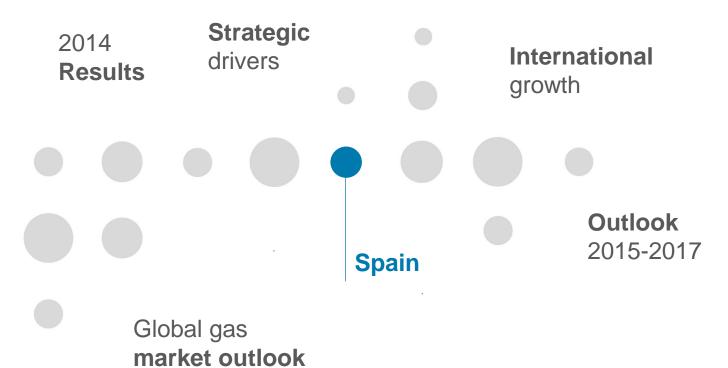


Source: Enagás based on International Gas Union (IGU).

Enagás is a leading global LNG company: first by number of LNG regasification terminals and third by regasification volume. Future growth in LNG is priority, focused on key markets (Asia-Pacific, Middle East and the Americas)

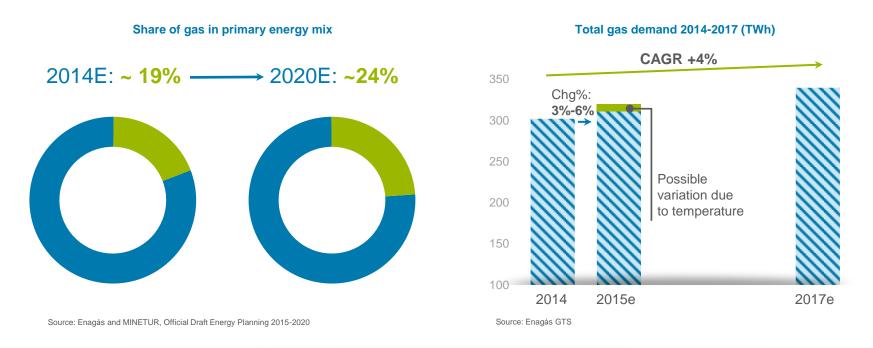


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## Spain: demand outlook



Expected increase of gas demand in Spain driven by GDP growth, greater penetration of natural gas in final consumption and partial recovery of gas use for power generation

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# A visible and stable regulatory framework

#### **Key principles**

Adapt to Maturing Network	<ul><li>Lower focus on investments, more on system quality</li><li>Provide attractive returns</li></ul>		
Sustainable	<ul> <li>Support elimination of current tariff deficit</li> </ul>		
Predictable	<ul><li>Simpler system</li><li>Easier to project long-term</li></ul>		
Stability	<ul> <li>6-year regulatory periods. First ends in Dec. 2020</li> </ul>		

#### Methodology

Base

Linked to Operating Asset

RDA (Remuneration during Regulatory Useful Life)	<ul> <li>Remuneration linked to the net asset within its useful regulatory life:</li> <li>Financial Remuneration rate 2015-2020: 5.09%</li> <li>Extension of regulatory life pre 2008 transport assets</li> </ul>
RCS (Remuneration for Continuity of Supply)	<ul> <li>Remuneration linked to the long term availability of assets for the gas system with appropriate maintenance</li> <li>RCS is not affected by assets' amortization</li> <li>Based on the formula: Previous Year RCS x 0.97 x (1+ Δ Gas Demand)</li> <li>Limited impact of changes in demand in the formula: RCS revenues will vary by ~+€4.5M; ~-€19M with +/- 5% change in gas demand</li> </ul>
O&M	<ul> <li>Remuneration based on opex variability</li> <li>Once the useful life ends, the extension of useful life will be remunerated in addition to O&amp;M retribution</li> </ul>

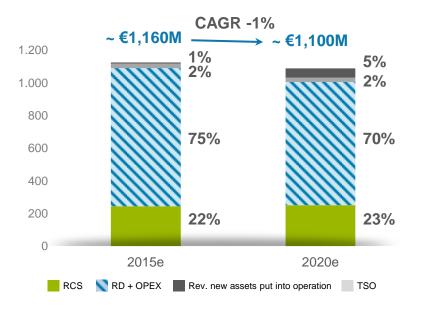
New regulatory framework solves the tariff deficit issue and increases competitiveness of Spanish companies



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## Sustainable, stable and predictable revenues

Regulated revenues according to the new regulation



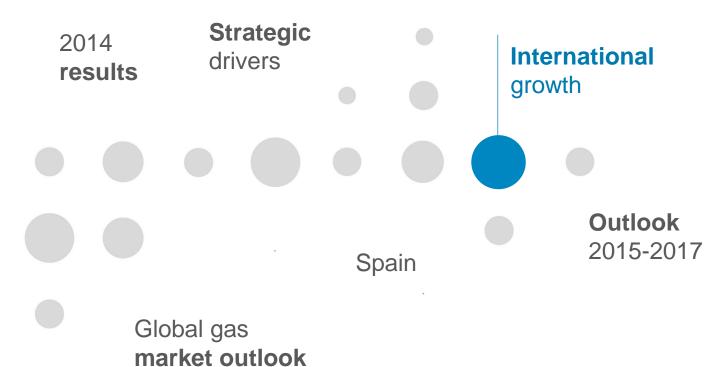
#### Net Profit will continue to grow due to:



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Regulatory impact on revenues (€-120M) will be buffered in Net Profit through opex control, lower D&A and profits from international investments and tax reform

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# Strategic criteria for international investments



#### Reinforcing strategic criteria set in 2011



Equity	TLA Altamira       2011     •       40.0%	Morelos           2012         50.0%	GNL Quintero 2012 20.4% <sup>(1)</sup>	Soto La Marina 2013 • 50.0%	TGP+COGA         2014       20.0%         Image: Constraint of the second seco	Gasoducto Sur Peruano 2014 25.0%	Trans Adriatic Pipeline 2014 16.0%
committed	\$59M	\$39M	\$176M	\$12,5M	\$481M	\$292M	€270M
Core Business	Regasification	Transport	Regasification	Transport	Transport	Transport	Transport
Governance	Board Management/Operation Veto Joint control COO	Board Management/Operation Veto Joint control CEO	Board Management/Operation Veto Joint control (Largest shareholder)	Board Management/Operation Veto Joint control CEO	Board Management / Operation Veto Position of significant influence / Joint Control (COGA) COO (COGA)	Board Veto Joint Control COO and Controller	Position of significant influence
Risk Profile	Long-Term contract Shell Contract AA (S&P) AA- (S&P)	25 years contract CFE mxAAA (S&P)	Use or pay long-term contracts BBB (S&P)	20 years contract CFE BBB (S&P)	Long-term contract BBB/BBB+ (S&P)	Long-term contract (guaranteed by the Goverment)	Long-term contract European PCI project
Returns	Dividends received to date above initial plan	Under construction	Dividends received to date above initial plan	Under construction	Dividends as from 2015	Under construction	Construction starting in 2016
Partners	Vopak	elecnor	🤌 🔛 🚻 🚧 A/A1 BBB+ A+ BBB-	Fermaca -	AAA BBB BBB- A (S&P) (S&P) GYM AAA (Pe)	BBB (S&P Bond Rating)	- A AA- ► SOCAR

## Proven track record

More than 200 opportunities analyzed in 63 countries

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# How does Enagás manage its international investments



Board representation with veto right in major decisions (Financial and Dividend Policy, Investment, Corporate Transactions, etc.)



Key management positions at affiliates (i.e. COO, Asset Manager, CFO, etc.)

Ad-hoc provision of best practices (Financial, Technical, Commercial, etc.)



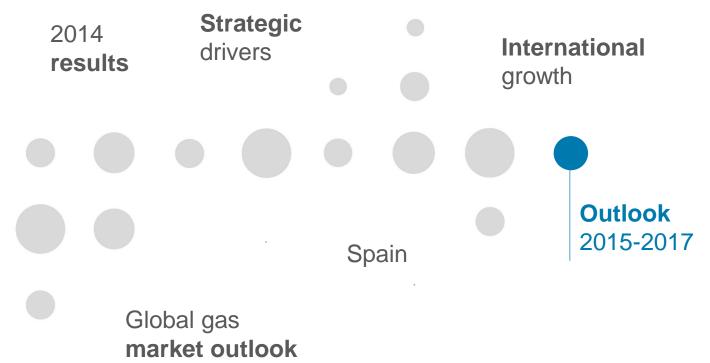
Supply of ancillary services (Property Engineering, O&M, etc.)

Stand alone businesses No oversizing of Enagás' corporate services Maximizing efficiency and profitability, guaranteeing performance standards and sustainability

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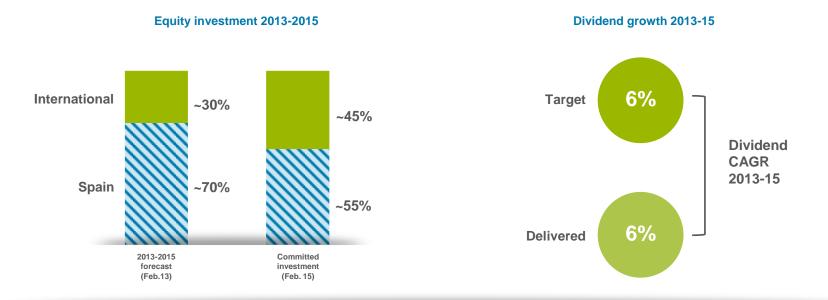


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## Why a Strategic Update: 2013-2015 targets met and new regulatory framework up to 2020



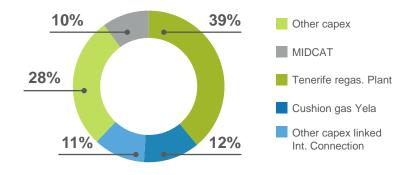
With already committed capex, the 2013-2015 investment objective has been met. Despite the impact of the Regulatory Reform in Spain, Enagás has been able to maintain its 2013-2015 dividend growth commitment

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# 2015-2017 capex in Spain

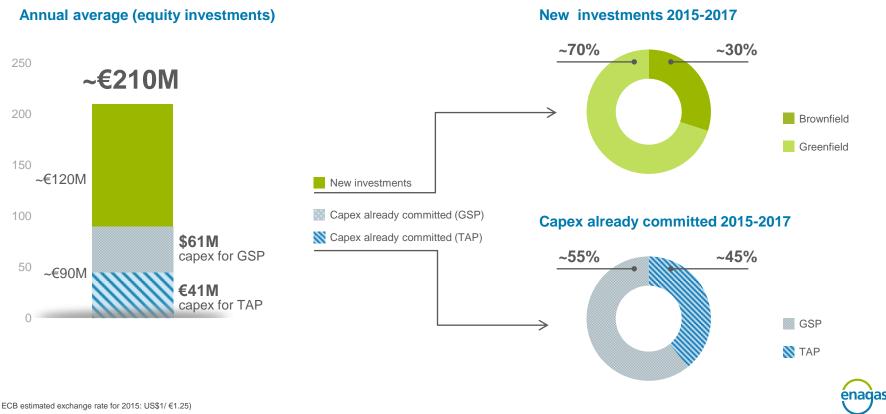
	Mature Spanish gas infrastructure market	٦
	<ul> <li>Realistic investment forecast, in line with expected gas demand</li> </ul>	
Spain	<ul> <li>The two regasification plants in Canary Islands account for most of capex in Spain for the period 2015-2020.</li> </ul>	
	<ul> <li>Agreement to acquire shareholdings in BBG and Saggas (*)</li> </ul>	
Cross-border interconnections	<ul> <li>European Council Conclusions recognised the importance of cross-border interconnections with France (MIDCAT) and Portugal, both considered as PCIs (Projects of Common Interest)</li> </ul>	

# Annual Average ~€220M





# 2015-2017 international capex plan



# International business contribution

(Net Profit and Dividends from investment already committed)

# 100% 3% ~13% ~25% 80% 60% 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1

Net Profit – Spain vs. international (M€)

#### Dividend income from international business (M€)

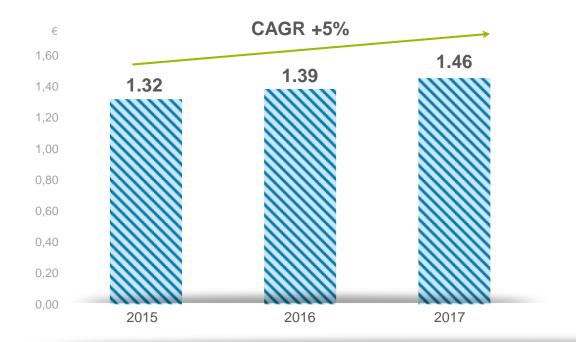


Committed investments in greenfield assets will allow for future growth that compensates remuneration loss in Spain regulated business



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# Dividend growth as main priority



2015 dividend in accordance with Strategic Plan 2013-2015 despite the regulatory review

# **Future growth**

in line with the best in class within the European regulated utilities universe

#### Maintaining an attractive shareholder remuneration policy



# 2015-2017 targets

2015-2017 average annual equity investment of **~€430M** (~50% international investments )

2015-2017 CAGR Dividend: +5%

2014-2017 CAGR Net Profit: **+1%** 

Results from international committed investments will account for at least ~13% of Net Profit in 2017

☑ Dividends coming from today's international committed investments will represent ~€60M

Commitment to maintain our current credit ratings (S&P: BBB / Fitch: A-)



## Financial **policy**



#### Commitment to maintain our current credit ratings (S&P: BBB/Fitch: A-)

Average cost of debt is currently at 3.2% and is expected to remain between 3.1-3.3%



2015 targets

# Dividend €1.32/share

Net Debt €4,240M S&P: BBB / Fitch: A-

Capex €430M (~50% int. investment)

Vet Profit growth +0.5%

Cost of debt ~3.1%



# Conclusions

Stable and predictable regulatory framework until 2020

Regulatory impact compensated by efficiencies, lower amortization, lower taxes and international profit contribution

Attractive shareholder return as main strategic priority

International strategy offers value-creation growth opportunities in the long term for Enagás as a key midstream player

Prudent financial strategy and commitment to maintain strong current ratings

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# 2014 Results

# Strategic Update and Outlook **2015-2017**

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